Upscaling of Initiatives for Better City-to-City Cooperation
United Cities and Local Government (UCLG)

Worldwide Association of local governments that dates back 1913. It was the amalgamation of IULA (Inter-Union Local Authorities), UTO (United Towns Organization) and Metropolis in 2004. Represent & defends local governments’ interest on the world stage. UCLG HQ is in Barcelona, Spain.

UCLG’s Mission

“To be the united voice and world advocate of local governments, promoting its values, objectives and interests, through cooperation between local governments, and within the wider international community.”

UCLG ASPAC

UCLG ASPAC is the biggest among the eight (8) UCLG regional section, based in Jakarta, Indonesia

Represents over 3.76 billion people - more than half of the world population. Incorporates economically fast developing countries such as China, India, and Indonesia.
UCLG ASPAC
United Cities and Local Governments Asia Pacific

What we do?

Promote International Cooperation
UCLG ASPAC promote cooperation /partnership among local governments, people and international communities

Key Knowledge Management Hub
Play a role as the key knowledge management hub on local governments’ issues

Carry out broad activities to serve the cities and LGs on:
- Advocacy
- Capacity Development and Research
- Institutional Development
- External Funded Projects and Programs
- Information and Best Practices Sharing and Replication
The term C2C is sometime used synonymously with the term of ‘decentralised cooperation’ which first introduced in the European Union’s Lome Convention in 1990 (UN-HABITAT and WACLAC, 2003). However the decentralized cooperation covers a wider range of actions for development carried out by non-state actors and locally-based institutions and voluntarily associations of all kinds.

There is no single definition of C2C cooperation. UNV and IULA (2003) define that a link – also known as community-to-community, city-to-city (C2C) cooperation – is identified as partnership between communities for international solidarity and mutual benefits between civil societies in two geographically and culturally distinct towns or cities. They commit themselves to building bridges of greater understanding between them and, in both communities, to undertake programmes for social and economic betterment.

UN-HABITAT and WACLAC (2003) in their report define C2C as all possible forms of relationship between local authorities at any level in two or more countries which are collaborating on matters of mutual interest, whether with or without external support.

Meanwhile UNDP and WACAP (2001) defined C2C as linking between cities and towns where city and community leaders create opportunities for their town or city to engage in a long-term partnership with another town or city. Although the motives are varied, in principle, common expectation of C2C is mutual benefits between parties involved.
Twinning and Partnership among Cities and Local Governments in ASEAN Member States

- UCLG ASPAC puts a great emphasis in promoting twinning and partnership between local governments and peoples through the exchange and transfer of success stories in good governance.

- Project DELGOSEA (Democratic Local Governance in Southeast Asia) was launched by UCLG ASPAC, KAS Manila, Local Governments Associations in several countries, to enhance cooperation amongst cities and local governments in ASEAN Member States.

- It has been based on “bottom-up approach” – the program has been tailored based on the needs of cities and local governments.
A Network of Local Government Associations (LGAs), local authorities, NGOs, academe (deal with local authority affairs) in ASEAN countries

The 1st phase was launched in March 2010 and finished in 2012 with support from the European Commission

The 2nd phase had started since November 2012 until now

DELGOSEA promotes:
- Transnational exchange on sustainable good governance
- Peer-to-peer learning
- Networking and cooperation amongst local governments

Partnership for a Better and Well Capacitate Local Governments
South-South Cooperation
(Since 2010, DELGOSEA has selected and transferred more than 30 best practices on good governance)

**Theme 1: People’s Participation in Planning and Decision Making**
- People-Private-Public Partnership (PPPP) to Improve Local Infrastructure
  - Toul Sangke Sangkat (Cambodia)
  - Bacolod City, Philippines

**Theme 2: Institutional Governance**
- Cooperation between Local Government to Address Shared Needs
  - Kartamantul (Indonesia)
  - Chiang Rai City, Thailand

**Theme 3: Inclusive Urban Public Services**
- Marikina Eco Savers Project
  - Marikina City (Philippines)
    - Vinh City, Vietnam
    - Tarakan, Indonesia
    - Kupang, Indonesia
    - Kampot, Cambodia

**Theme 4: Fiscal Management and Investment Planning**
- Humane Relocation and Empowerment of Street Vendors
  - Solo (Indonesia)
    - Choam Chao Sangkat, Cambodia
    - Pakkret, Thailand

- Standing Committee: 14 (9 LGAs, 5 NGOs)
- National Government representatives as the adviser of the Network
- Partners: 2,000 organizations
Replication at Glance

Phase I: Preparation

- Mapping of Best Practices
- Studying the Best Practice(s)
- Assessment of the Pilot City’s Environment
- Getting Ready (political support, strategic planning)

Phase II: Replication & Sustainability

- Transfer Concept
  - ‘How can we replicate the best practice in our city?’
  - Development of transfer plans, strategies, action plans and budget
  - Get the approval by the mayor/council (sign MoU)

- Capacity Building
  - Capacitating all involved stakeholders on BP implementation
  - Study tours to BP cities
  - Continuous knowledge exchange between pilot and the BP city

- Monitoring
  - Development of tools for monitoring and reporting
  - Continuous monitoring during BP implementation
  - Feedback of results/outcomes to local task force and project coordination

Development of an Enabling Environment:
- e.g. formulation of policies, legislative-legal approach.

More documentation of the transfer process, please visit: http://www.delgosea.eu/cms/Downloads
A network for the replication of success stories (best practices) in local governance between cities and municipalities within South East Asia.

- Pilot cities
- Best practices collection
- Best practices exchange

http://www.delgosea.eu/cms/
Knowledge Sharing Initiative

- **Knowledge Center**: In partnership with the Indonesian National Planning and Development Agency has been implementing the projects on Knowledge Centre

- **2 Modules:**
  1. **Module on Smart Practices** (Outputs related issues: Transferability, Impact, Feasibility, Innovation, Sustainability and Process related: Participatory, Accountability, Pro-poor and Pro-Gender)
  2. **Module on Smart Practices’ Replication**

- **Identification of Smart Practices**: Solid waste management (Malang Regency) and Water supply and management (East Lombok)

- **Replication of Smart Practices**: Malang to Wakatobi, and East Lombok to Bima
Tips for Successful C2C Cooperation

- **Focus on result** – Achieving good results through clear local and micro implementation. Involves small-scale projects (realistic ones)
- **Partnerships** based on mutual interests and respect and trust
- Involves **practical experience and know-how**
- Strong **political commitment** and will
- **Visionary leadership**
- **Complementary resources and cost-sharing concept**
- **Demand-driven** and **needs-based** activities
- Role of **facilitators** to successfully **match between demand and supply**
- **Community participation** at all stages of the cooperation
- Good **understanding on the barriers and benefits**
- **Reciprocity** – recognizing the need for a give-and-take reciprocity in the activities
- Support from **central government and national agencies**
- **Free flow of information** enhancing transparency and trust
ASEAN Mayors Network

Put Makassar Declaration in Action

• Hold the ASEAN Mayors Forum annually
• Activate the ASEAN Mayors Network Secretariat (in collaboration with Makassar)
• Continue advocate the strong voices of cities and local governments in ASEAN
• Work together to meet the objective of the ASEAN Community 2015 – minimize challenges and capture opportunities
• Lobby for stronger ASEAN Sec dealing with LG issues
Thank You!

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