



## Lessons Learnt from Auckland's Journey

- governance is vital
- parties responsible for the delivery of the strategy need to be involved in its development. These include:
  - central government
  - local government and there are 8 in the Auckland region
  - communities
  - the private sector.

## Landmarks in Auckland's Journey

- Auckland's existing governance
- Auckland Regional Growth Strategy
- Auckland Sustainability Framework
- One Plan
- Royal Commission on Auckland governance
- Central Government's response
  - one unitary council
  - a spatial plan



Auckland is placed 4<sup>th</sup> equal out of 215 cities – Mercer's 2009 quality of life survey



The Auckland region covers 500,000ha – 57,000ha urban



Auckland pop. 1,303,068 (1/3 of New Zealand's pop.) – 180 different cultures



New Zealand's only world-scale city – will account for >60% of NZ's growth in next 30 yrs



Auckland's physical environment is what makes it unique



Unfortunately the built form has not always reflected the beauty of the natural environment

## Existing Governance

- One regional council
  - Auckland Regional Council
- Seven territorial authorities
  - Rodney District
  - North Shore City
  - Waitakere City
  - Auckland City
  - Manukau City
  - Papakura District
  - Franklin District
- 30 Community Boards
- >40 Council Organisations

## newzealand.govt.nz

Central Government

- bulk funder and provider of services in a number of areas (eg highway networks, rail, social services, police, health services and education)
- more collaboration between central and local government is a key theme in Auckland' Journey

## Collaborative Governance

# Auckland Regional Growth Strategy



## Lessons Learnt:

- Strong regional leadership ≠ implementation
- Need for private sector engagement & agreement
- Strategy probably affected by central govt withdrawal

# Auckland Sustainability Framework



## Motivations:

- collaborative regional governance
- collaboration between local and central government
- lift thinking out of short-term (100 year view)

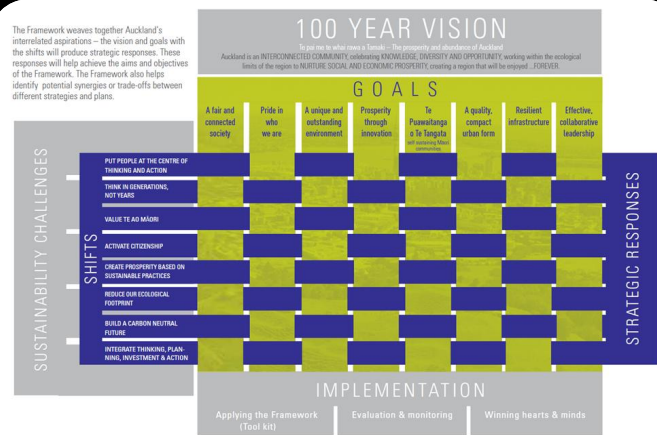
# Process



## Process:

- Developed jointly between central and local government
- Local government contributed views of citizens
- lack of representation by business and developers

[www.worldbank.org/eco2](http://www.worldbank.org/eco2)






**Auckland Sustainability Framework Tool kit**

REGIONAL SUSTAINABLE DEVELOPMENT FORUM

ASF Implemented by:

- Aligning strategies and projects
- Adapting business as usual
- Identifying responses to achieve goals
- Guiding the development of One Plan

**One Plan**




REGIONAL SUSTAINABLE DEVELOPMENT FORUM

**One Plan for the Auckland region**  
Version 1

October 2008

- sought to drop down to the micro level (3 – 10 yrs)
- tweak business as usual
- it comprises of a list of projects (eg broadband, transport)
- lack of private sector involvement in ASF has hampered progress

**ASF Lessons Learnt**




**Auckland Sustainability Framework**

REGIONAL GROWTH FORUM

- Provided collaboration between central and local government
- Need for private sector engagement & agreement
- Collaboration in development  $\neq$  implementation

**Basis for Royal Commission**



## Public Consultation

- received 3,500 written submissions
- heard of 550 oral submissions
- conducted numerous workshops with Maori and ethnic groups,
- commissioned a number of background research papers
- undertook their own research
- promoted the process at [www.royalcommission.govt.nz](http://www.royalcommission.govt.nz)
- encouraged media coverage.

## Two Systemic Problems

- Regional governance is weak and fragmented
- Community engagement is poor

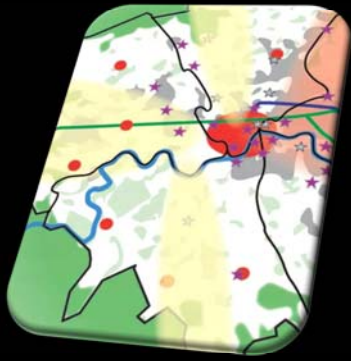
*"...Auckland does not lack plans; it lacks the will and the ability to implement them"*

Royal Commission on Auckland Governance

## Central Government Decisions



## Auckland Regional Spatial Plan



## Auckland Regional Spatial Plan

Purpose – Set a broad long term strategy for managing growth and development

## Auckland Regional Spatial Plan

### Key Functions –

- Articulate long-term (20 – 30yr) vision / strategic direction
- Provide an evidence base
- Align implementation, regulatory and funding plans
- Integrate competing policy goals
- Facilitate effective participation
- Co-ordinate and facilitate agreement between parties in regional growth

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